## COMMUNITY SERVICES DEPARTMENT

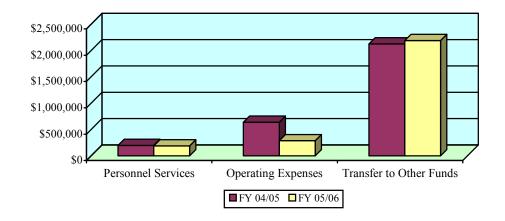
The purpose of the Community Services Department is to improve the quality of life for the citizens of Santa Fe by providing educational, recreational, developmental and social services to meet the needs of the community. The Community Services Department meets those needs by providing direct services and by acting as a catalyst for other community resources.

# Administration Appropriation: \$2,667,442

The administrative level establishes routine and effective assessment of program needs in Santa Fe; develops programs to meet those needs; evaluates existing programs to ensure their effectiveness; and recommends changes as appropriate. The Department Director also works in conjunction with the division directors in preparing the department budget requests, represents the department at City Council and Committee meetings, and oversees all personnel management activities.

The Administration operating budget is supported by the General Fund and includes funding for salaries and benefits of the Director and 1.75 staff members; the department's general liability and property insurance coverage; and the utility expenses for the senior centers. Funding support for the Administrative Assistant is shared between Administration, the Arts Commission, and the Children & Youth Fund. Also included in the FY 2005/06 budget are transfers of \$1,081,929 to the Children and Youth Activities Fund (2513) and \$25,500 to the 1% Lodgers Tax Fund (2112) as a grant match for the Arts Commission, \$360,659 for Economic Development (2117), and \$721,318 for Human Service Providers (2515).

POSITION/CLASSIFICATION	FY 04/05 <u>ACTUAL</u>	FY 05/06 <u>BUDGET</u>
Community Services Director Administrative Assistant	1 – EX 0.75 – CLFT	1 – EX 0.75 – CLFT
Office Manager	<u>1</u> – EX	<u>1</u> – EX
TOTAL:	2.75	2.75



		FY 04/05 REVISED	FY 05/06 ROPRIATION
Personnel Services	\$	198,500	\$ 189,999
Operating Expenses		638,934	288,037
Transfer to Other Funds	_	2,126,428	 2,189,406
TOTAL:	\$	2,963,862	\$ 2,667,442

The Division of Senior Services operates a variety of programs for adults aged 60 years and over at 11 senior centers throughout the City and County of Santa Fe. The services provided are essential components of a long-term care system, and include assisted transportation, nutrition, in-home support services, preventive health services, advocacy, volunteer programs, and activities and other social services for the elderly. These programs are designed to allow the division to fulfill its mission to assist older adults to remain living in their own homes as comfortably and independently as possible, thereby minimizing or avoiding the need for institutionalization. In support of these services, city resources are supplemented by grants from the county, state and federal governments.

#### Functions of Senior Services include:

Administration - To evaluate and monitor management policies and procedures for all	
senior service programs	\$ 1,901,868
Senior Companion - (state grant) To provide	
services to the frail and elderly that are living independently	132,579
<u>Title III B</u> - (federal grant) To provide supportive	
services to persons 60 and over including transportation,	
home management and in-home care	696,405
<u>Title III C-1</u> - (federal grant) To provide	
congregate meals to persons 60 and over	482,073
<u>Title III C-2</u> - (federal grant) To provide	
home-delivered meals to persons 60 and over	286,718
<u>Title III E</u> - (federal grant) To provide respite	
(Alzheimer's) relief and family caregiver support services	335,201
<u>Nutrition Donations</u> - Volunteer donations	
received from senior citizen meal participants	
to supplement Title III C-1 and C-2 programs	146,000
Foster Grandparent {FGP} - (federal and state grants)	
To encourage senior citizens to work with	
children with special needs on a one-to-one basis	
in a classroom setting	225,089
Retired Senior Volunteer {RSVP} - (federal and state grants)	
To assist senior citizens in utilizing their skills	
and abilities to serve the community	111,911
Santa Fe County Grant - For meals, recreation	
and transportation services to county residents	268,369

<u>Project Income Transportation</u> - To supplement transportation services with donations generated from transportation participants	35,000
<u>Cash in Lieu of Commodities</u> - (federal grant)	
To purchase USDA foods for the Senior Citizens	
Nutrition Program	120,013
Senior Employment Program - To provide employment	
opportunities for seniors	23,708
Quality of Life - To provide funding for recreational	
needs, health education and activities for senior	
citizens in the community	56,682
	\$ 4,821,616

### 2004/05 Operational Highlights:

- Continued to evaluate and monitor each organizational unit to ensure grant compliance, assess levels of need and maintain effective fiscal management at each program level.
- Received funding from the New Mexico Aging and Long-Term Care Services Department for the division's new "Grandparents Raising Grandchildren" program, which will provide direct services to older adults who are raising their grandchildren.
- Continued a major remodeling project at the Mary Esther Gonzales Senior Center to renovate the kitchen and a portion of the cafeteria, and to upgrade commercial kitchen equipment.
- Exceeded the goals of the meals programs by delivering 83,783 congregate meals and 148,735 in-home meals to elderly citizens within the service area, and generating an additional \$43,000 in nutrition project income.

#### 2005/06 Goals and Objectives:

- Complete phase 2 remodeling construction at the Mary Esther Gonzales Senior Center to provide additional cafeteria space, a new Board of Directors room and a new office for Nutrition Services.
- Pursue grant and State bond funding for the renovation of the Mary Esther Gonzales, Edgewood, Santa Cruz and Pasatiempo Senior Centers as well as new construction for an Eldorado Senior Center; and for the purchase of needed center equipment, meal equipment, a bus for senior trips, and data processing equipment.
- Deliver over 83,000 congregate meals and 135,000 in-home nutritional meals to the elderly living within the division's service area.
- Provide over 45,000 rides for seniors via the Transportation Program, including trips to doctor appointments, shopping, meal centers, and volunteer stations.

- Continue to provide in-home support services including home management (laundry, cleaning, etc.), bathing, grooming, Alzheimer's respite relief, and financial assistance for caregivers.

## **Budget Commentary:**

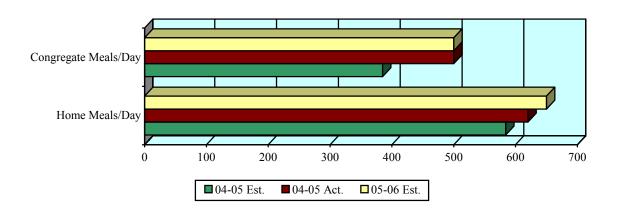
The General Fund operating budget for the Senior Services Division is \$1,901,868, which includes funding for salaries and benefits for 19.25 positions (partial funding for a program coordinator shared with grants), administrative expenses to operate the senior programs, and transfers totaling \$1,199,755 that provide the city's matches for grant programs.

The Quality of Life Fund (2505) also provides funding support for the recreational needs of senior citizens. For FY 2005/06, a total of \$56,682 was appropriated for staff costs, costs relating to the Senior Olympics events, and various supplies and equipment for instructional classes.

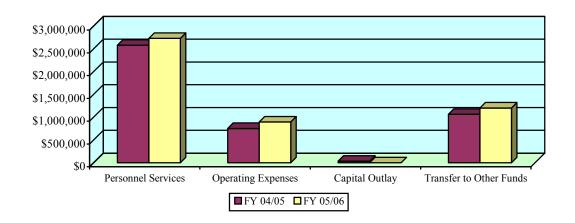
The combined operating budget for Senior Services programs funded by federal, state and county sources is \$2,863,066. These combined appropriations provide funding support for 71.75 positions (including the balance of funding for the program coordinator above), for a total of 91 Senior Services positions. Grants also fund the largest share of operational and service delivery costs for the division.

During FY 2004/05, a Project Manager position was reclassified to a Senior Services Assistant Director. The Senior Services Deputy Director position was not funded for FY 2004/05 or FY 2005/06.

Standard Program Measurements:	04/05 <u>EST.</u>	04/05 <u>ACTUAL</u>	05/06 EST.
1. Number of congregate meals			
served per day at seven meal sites	385	500	500
2. Number of home-delivered meals			
on a daily basis (five routes)	584	620	650
3. Number of rides provided	65,000	43,958	45,000
4. Number of seniors' homes			
cleaned and maintained	145	158	202



POSITION/CLASSIFICATION	FY 04/05 <u>ACTUAL</u>	FY 05/06 <u>BUDGET</u>
Senior Services Division Director	1 – CLFT	1 – CLFT
Senior Services Assistant Director	0 - TGF	1 – TGF
Senior Services Deputy Director	1 – CLFT	1 – CLFT
Administrative Assistant	1 – TGF	1 – TGF
Administrative Secretary	1 – TGF	1 – TGF
Administrative Secretary	1 – CLFT	1 – CLFT
Administrative Supervisor	1 – CLFT	1 – CLFT
Arts & Crafts Instructor	4-TPT	4-TPT
Arts & Crafts Technician	13 – TPT	13 – TPT
Clerk Typist	1 – TGF	1 – TGF
Cook	6 – TGF	6 – TGF
Cook	4-TGP	4-TGP
Custodian	1 – TGP	1 – TGP
Database Specialist	1 – TGF	1 – TGF
Dispatcher	1 – TCF	1 – TCF
Health Promotion Instructor	2-TPT	2-TPT
In Home Supportive Services Supervisor	1 – TGF	1 – TGF
MOW Driver	4-TPT	4-TPT
MOW Driver	2 – TGF	2-TGF
MOW Supervisor	1 – TGF	1 – TGF
Project Manager	1 – TCF	1 – TCF
Project Manager	1 – TGF	0 - TGF
Respite Care Provider	4-TGF	4-TGF
Respite Care Provider	1 – TCF	1 – TCF
Respite Care Provider	1 – TFT	1 - TFT
Respite Care Provider	1 – TPT	1 – TPT
Secretary	1 – CLFT	1- CLFT
Secretary	1 – TGF	1 – TGF
Senior Service Program Administrator	3 - TGF	3 – TGF
Senior Services Aide	4-TPT	4-TPT
Senior Services Care Attendant	4-TGF	4 – TGF
Senior Services Program Coordinator	1 – TGF	1 – TGF
Senior Services Program Coordinator	1 – TCF	1 – TCF
Senior Services Program Coordinator	2 – CLFT	2-CLFT
Senior Services Driver	1 – TGF	1 – TGF
Senior Services Driver	3-TGP	3 – TGP
Supply Inventory Supervisor	1 – TGF	1 – TGF
Supply Inventory Technician	1 – TGF	1 – TGF
Transit Operator	1 – CLFT	1 – CLFT
Transit Operator	<u>11</u> – TGF	<u>11</u> – TGF
TOTAL:	91	91



	FY 04/05 REVISED	FY 05/06 ROPRIATION
Personnel Services	\$ 2,577,872	\$ 2,727,387
Operating Expenses	751,381	894,474
Capital Outlay	35,187	0
Transfer to Other Funds	 1,062,801	 1,199,755
TOTAL:	\$ 4,427,241	\$ 4,821,616

Library Appropriation: \$2,929,880

The purpose of the Santa Fe Public Library is to inform, enrich and educate citizens in the community by creating and promoting access to a diversity of ideas and information and by supporting lifelong learning and reading. In accomplishing its mission, the library honors the community's unique cultural heritage and traditions, while preparing its citizens for the future.

#### 2004/05 Operational Highlights:

- Provided library media and information to the public through a variety of formats and delivery methods, reaching approximately 61% of the local population and circulating 448,294 items including books, CDs, DVDs and videotapes.
- Operated 197 library programs for children to encourage reading and improve reading skills, including Spanish and bilingual programs.
- Partnered with the Parks & Recreation Department to offer the Summer Reading Program to 800 children at 8 recreation sites.
- Recorded 799,244 visitors to the city's libraries, for which staff provided free computer/internet services to 124,277 patrons, answered 200,865 reference questions from library users, and logged over 4,500 hours of volunteer service to the libraries.
- Furnished a variety of training opportunities to library staff, particularly in the areas of computer applications and customer service, so that they can provide the best service to the public.
- Secured over \$400,000 in grants, contributions and State bond funding to supplement city funds for programs, books and equipment.
- Completed planning for the Southside Library branch and held a successful groundbreaking, drawing over 400 attendees.

#### 2005/06 Goals and Objectives:

- Secure over \$100,000 in grant funding to support the new Southside Library while joining with Friends of the Library in their campaign to raise \$1 million for the library, and open the facility to the public in fall 2006.
- Provide library programs and services to youth, adults, and families to promote lifelong learning and reading;
   and promote cooperative projects between the Library Division and other libraries, schools, and community organizations to contribute to youth education.
- Promote and publicize the library, and offer information and assistance to the public on using the library and its resources.
- Develop the library collections with new and in-demand materials in a variety of formats.
- Improve library staff efficiency and productivity, while increasing the number of volunteer service hours.

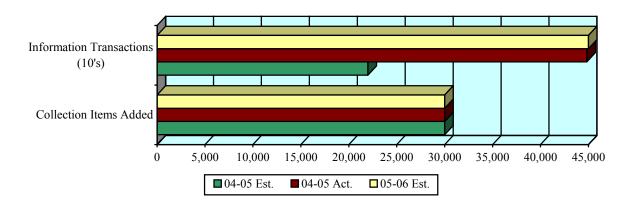
#### **Budget Commentary:**

The FY 2005/06 General Fund operating budget for Library programs is \$2,741,388, and provides funding for 58 positions. Also included are operating costs associated with maintaining library programs and utility costs for operation of the library facilities. The major budgeted expense is for the acquisition of books and periodicals, wherein \$254,550 was appropriated to provide library books and periodicals at the library facilities.

The Quality of Life Fund (2505) also provides funding support for the city's library program needs. For FY 2005/06, the City Council appropriated a total of \$34,728 for operating costs and program materials. Construction and initial media acquisition costs for the new Southside Library are included in the Southside Library Fund (2716) appropriation of \$76,064 for FY 2005/06, which is in turn funded by a \$77,000 transfer from the ½% GRT Income Fund (3102).

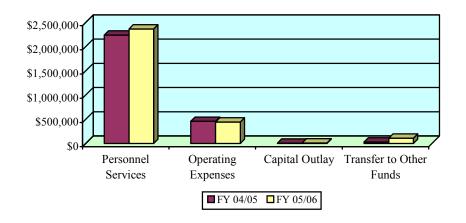
During midyear revisions to the FY 2004/05 budget, a new temporary part-time Librarian position was created to correct the accounting for a formerly split position. The FY 2005/06 budget includes five positions to be assigned to the new Southside Library, which are budgeted for the final quarter of the fiscal year.

Standard Program Measurements:	04/05 <u>EST.</u>	04/05 <u>ACTUAL</u>	05/06 EST.
1. Number of information			
transactions (public assistance)	220,000	448,294	450,000
2. Number of collection items			
added through purchases/gifts	30,000	30,000	30,000
3. Number of programs offered	550	197	200



	FY 04/05	FY 05/06
POSITION/CLASSIFICATION	<u>ACTUAL</u>	BUDGET
Library Division Director	1 – CLFT	1 – CLFT
Administrative Assistant	1 – CLFT	1 – CLFT
Librarian	7 – CLFT	8 – CLFT

Librarian	4-CLPT	4 - CLPT
Librarian	1 – TPT	2-TPT
Librarian Assistant	7 – CLFT	8 – CLFT
Library Section Manager	4-CLFT	5 – CLFT
Library Services Director	3 – CLFT	3 - CLFT
Library Supervisor	2-CLFT	2-CLFT
Library Technician	8 – CLFT	10 - CLFT
Library Technician	<u>14</u> – CLPT	<u>14</u> – CLPT
TOTAL:	52	58



	FY 04/05 <u>REVISED</u>		FY 05/06 <u>APPROPRIATION</u>	
Personnel Services	\$	2,237,873	\$	2,364,327
Operating Expenses		458,071		444,447
Capital Outlay		8,875		10,000
Transfer to Other Funds		31,221		111,106
TOTAL:	\$	2,736,040	\$	2,929,880

Appropriation: \$7,481,188

Community Development is charged with overseeing city grant activities, administering the Community Development Block Grant (CDBG) Program; the Small Business Development Revolving Loan Fund; the Arts Commission; the Children & Youth Commission; the Carlos Ortega Teen Center; and the Monica Roybal Youth Center. The division also oversees related housing/ economic development initiatives, human services, and children and youth activities throughout the community.

## 2004/05 Operational Highlights:

- Presented the fourth annual ArtWorks, a year-round initiative to integrate arts education into the public school curriculum.
- Conducted a needs assessment to establish funding priorities, evaluate proposals, provide technical assistance and monitor and evaluate all programs funded by the Children & Youth Commission each year in order to assure contract compliance.
- Increased parental and community involvement in order to better serve the needs of children and youth and expand the availability of reading, homework and computer tutoring programs; provided leadership for community collaborations to implement the Children and Youth Strategic Plan.
- Served 1,620 children aged 6-12 and over 200 teens.
- Monitored and prepared contracts and performed site visits on all funded programs once a year in order to assure contracted service availability and program quality.
- Continued to furnish departments and local non-profit organizations with potential funding data from the Federal Register, Federal Assistance Monitor and foundation directories, as well as providing technical assistance in grant proposal development.
- Developed and completed the master plan for the City's proposed Aviation Business Center (ABC), formerly known as the Airport Industrial Park.
- Implemented a truancy prevention, day reporting and intensive community monitoring program in conjunction with Santa Fe Public Schools and the Children, Youth and Families Program's Juvenile Probation and Parole program.

#### 2005/06 Goals and Objectives:

- Continue to support non-profit arts and cultural organizations through funding and other forms of assistance, showcasing Santa Fe's diverse cultural voices in order to build community connections through the arts.
- Further strengthen the city's role in community-wide planning, coordination, and facilitation of activities, events, programs, and services for infants, children, teens and young adults, from birth through age twenty-one.
- Continue to support community-based non-profits serving human services needs.

- Provide ongoing support for the Santa Fe CARE Connection to provide mental health assessments and referrals for adults to local non-profit providers.
- Coordinate with the New Mexico Children, Youth and Families Department, the First Judicial District, the District
  Attorney's Office, Santa Fe County Youth Development Centers, and local non-profits to implement the strategic
  plan to address juvenile justice issues.
- Administer the Economic Development Fund and the Small Business Development Loan Fund to provide ongoing funding for economic development activities, including business loans and support services.
- Continue to work with the Santa Fe Business Incubator to create new business and employment opportunities in the community.

### **Budget Commentary:**

The FY 2005/06 General Fund operating budget is \$1,588,124, which includes funding for 17 staff members and associated operating costs.

The FY 2005/06 operating budget for the Arts Commission is \$1,153,277, which is funded by the 1% Lodgers Tax Fund (2112). This budget supports 85% of the Arts Commission Director's salary and related administrative expenses. The remaining 15% is funded by the Art for CIP Projects Fund (3708), with a total budget of \$134,027. The 1% Lodgers Tax Fund also provides the 25% balance of funding for the Administrative Assistant position that is shared with the Community Service Administration Division.

The City of Santa Fe is also a recipient of several grants from individuals and organizations to support youth arts education. The amount allocated for FY 2005/06 is \$8,210 for the Arts Education Grants Program (2714).

The Economic Development Fund (2117) provides \$868,021 to support economic development activities in the City of Santa Fe, including business loans, supportive services, and other information and assistance for local businesses and employers.

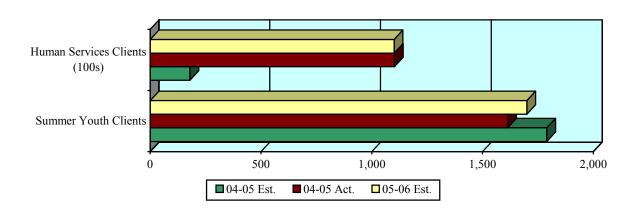
The Quality of Life Fund (2505) provides funding support of \$607,124 for various youth activities programs, and includes a transfer of \$494,524 to the Recreation Fund (2705) to support youth recreation activities.

The FY 2005/06 CDBG (2506) budget is \$109,906, which provides funding from the U.S. Department of Housing and Urban Development (HUD) for a Senior Planner position and administrative costs to operate the program, as well as pass-through funding for community non-profit service providers. For FY 2005/06, HUD also provides funding in the amount of \$472,044 for the Shelter Plus Care Program (2509), through which about \$472,044 is administered in Santa Fe to support rental assistance programs for people with special needs.

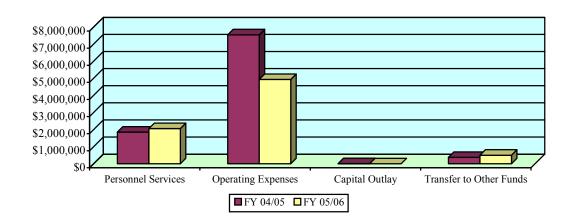
For FY 2005/06, the City Council has allocated \$1,077,532 for the Children & Youth Fund (2513). The operating budget will support the salary and benefits of a Youth Planner, contractual agreements with organizations for children and youth programs, and operating expenses to administer the program from state-shared gross receipt taxes in an amount equal to 3% of the receipt taxes. In addition, the Juvenile Justice Fund (2516) provides \$194,827 from a state grant for programs to address juvenile justice issues facing the community. Summer Youth Program activities are supported by the Recreation Fund (2705) budget of \$543,892, which includes funding for 122 seasonal employees and various youth summer program activities.

The Human Service Providers Fund (2515) supports various agencies and organizations providing substance abuse treatment, delinquency prevention and other services to the community. These activities are supported by an appropriation of \$721,318 for FY 2005/06, which is transferred from the General Fund.

Standard Program Measurements:	04/05 <u>EST.</u>	04/05 <u>ACTUAL</u>	05/06 EST.
1. Number of service interactions with			
human services clients	17,995	110,191	110,000
2. Number enrolled in after school/			
summer youth recreation programs	1,790	1,613	1,700
3. Number of Art in Public Places			
projects completed	4	3	3



POCITION/CLA CCIPICATION	FY 04/05	FY 05/06	
POSITION/CLASSIFICATION	<u>ACTUAL</u>	<u>BUDGET</u>	
Housing & Economic Dev. Division Director	1 – CLFT	1 – CLFT	
Arts Commission Director	1 – CLFT	1 – CLFT	
Administrative Assistant	0.25 - CLFT	0.25 - CLFT	
Lead Transit Operator	0 - TFT	1 - TFT	
Planner Senior	2-TCF	2-TCF	
Planner Senior	2-TGF	2 - TGF	
Planner Senior	6 – CLFT	6 – CLFT	
Planner Supervisor	2 - CLFT	2 - CLFT	
Project Specialist	1 – CLFT	1 – CLFT	
Recreation Section Manager	1 – CLFT	1 – CLFT	
Recreation Supervisor	1 – CLFT	1 – CLFT	
Summer Youth Program Aide	73 – TFT	73 – TFT	
Summer Youth Program Assistant Supervisor	23 – TFT	23 – TFT	
Summer Youth Program Supervisor	21 – TFT	21 – TFT	
Transit Operator	5 – TFT	4-TFT	
Youth Specialist	<u>7</u> – CLFT	<u>7</u> – CLFT	
TOTAL:	146.25	146.25	



	FY 04/05 <u>REVISED</u>		FY 05/06 <u>APPROPRIATION</u>	
Personnel Services	\$	1,850,128	\$	2,057,022
Operating Expenses		7,539,218		4,926,756
Capital Outlay		6,700		0
Transfer to Other Funds	_	373,726		497,410
TOTAL:	\$	9,769,772	\$	7,481,188